

CITY OF BEAUFORT
1911 BOUNDARY STREET
BEAUFORT MUNICIPAL COMPLEX
BEAUFORT, SOUTH CAROLINA 29902
(843) 525-7070
CITY COUNCIL WORKSESSION AGENDA
April 28, 2020

STATEMENT OF MEDIA NOTIFICATION

"In accordance with South Carolina Code of Laws, 1976, Section 30-4-80(d), as amended, all local media was duly notified of the time, date, place and agenda of this meeting."

WORKSESSION - Electronic Meeting - 5:30 PM

Please note, this meeting will be conducted electronically via Zoom and broadcasted via livestream on Facebook. You can view the meeting live via Facebook at the City's page City Beaufort SC

I. CALL TO ORDER

A. Billy Keyserling, Mayor

II. DISCUSSION ITEMS

- A. Mossy Oaks Drainage Project Update, Neal Pugliese
- B. City Council Strategic Plan - Draft

III. ADJOURN



CITY OF BEAUFORT

DEPARTMENT REQUEST FOR CITY COUNCIL AGENDA ITEM

TO: CITY COUNCIL **DATE:** 4/21/2020
FROM: Neal Pugliese, Matt St. Clair and Jared Fralix
AGENDA ITEM
TITLE: Mossy Oaks Drainage Project Update, Neal Pugliese
MEETING
DATE: 4/28/2020
DEPARTMENT: City Managers Office

BACKGROUND INFORMATION:

PLACED ON AGENDA FOR:

REMARKS:

ATTACHMENTS:

Description	Type	Upload Date
Mossy Oak Update	Backup Material	4/23/2020

Mossy Oaks Task Force - *Mossy Oaks Project Update*

April 28th, 2020



AGENDA

- BLUF
- Background
- The Problem
- Mossy Oaks Orientation
- Project Timeline & Construction Philosophy
- Nine Challenged Areas & Priority
- Regulatory Permitting Strategy
- Requested Support
- Questions

BLUF

- All permits have been received (Major Milestone)
 - ACOE (Nationwide)
 - SCDHEC/OCRM
 - Coastal Zone
 - Critical Area
 - Stormwater
 - SCDOT
- RFP/IFB has been promulgated
 - Bids due back in early May
 - Spanish Moss Trail Flap Gates Ordered
- Fewer BJWSA infrastructure conflicts than thought

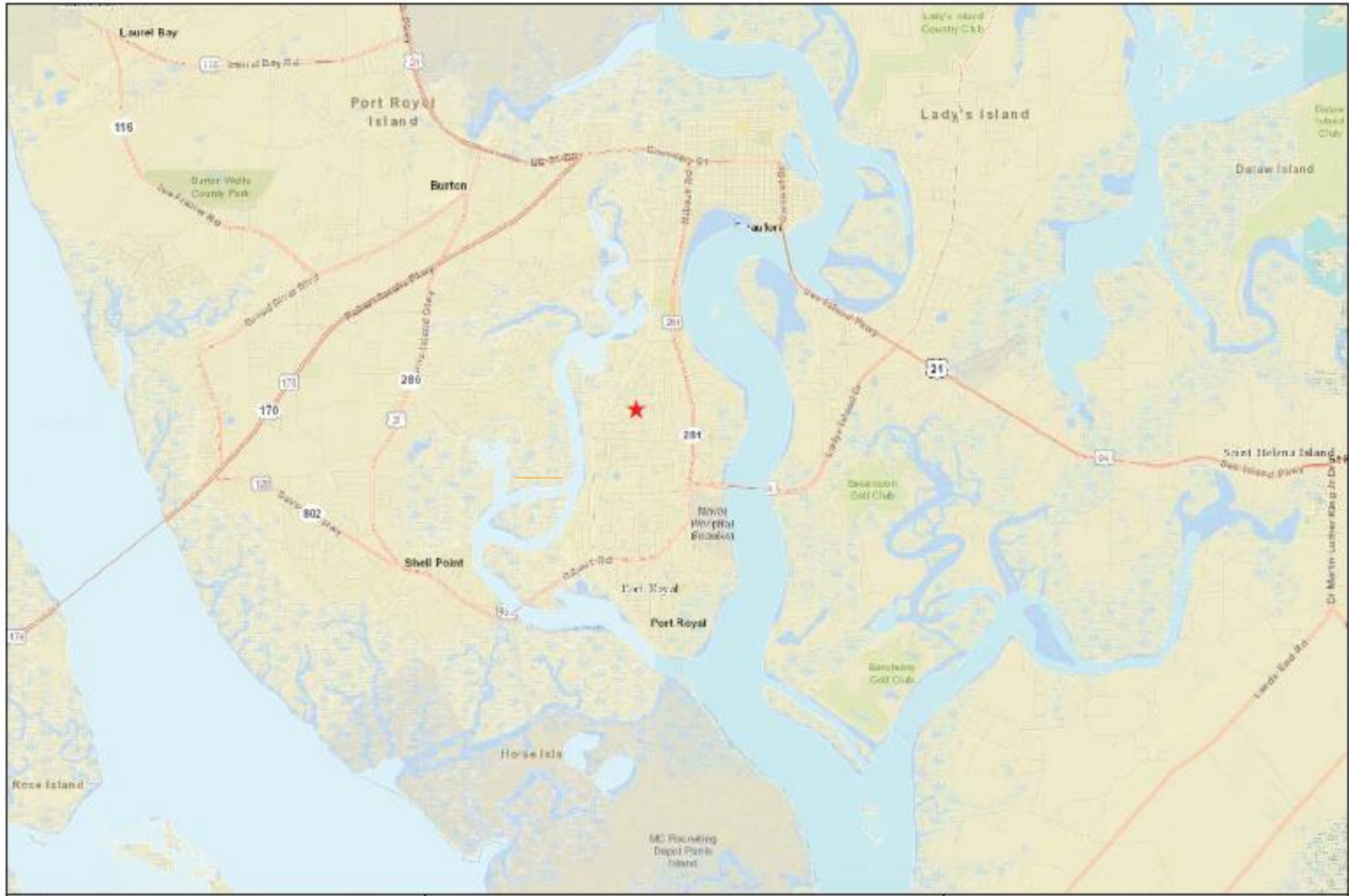
BACKGROUND

- In September 2017 following 3 flooding events affecting multiple jurisdictions & approximately 4500 people a Multijurisdictional Task Force was formed.
- The Multijurisdictional Task Force facilitates:
 - Engineer assessments
 - Regulatory agencies action
 - Permitting
 - Grant requests
 - Construction
 - Messaging & public outreach

MULTIJURISDICTIONAL PARTNERS

- Various State & Locally elected officials
- US Army Corps of Engineers
- SC Department of Commerce (via CDBG & RIA)
- SC Department of Transportation
- SC DHEC/OCRM
- Beaufort County
- City of Beaufort
- Town of Port Royal
- Beaufort Jasper Water & Sewer Authority
- Coastal Conservation League
- Various neighborhood representative
- Infrastructure Consulting & Engineering
- Low Country Council of Governments

MOSSY OAKS AREA ORIENTATION



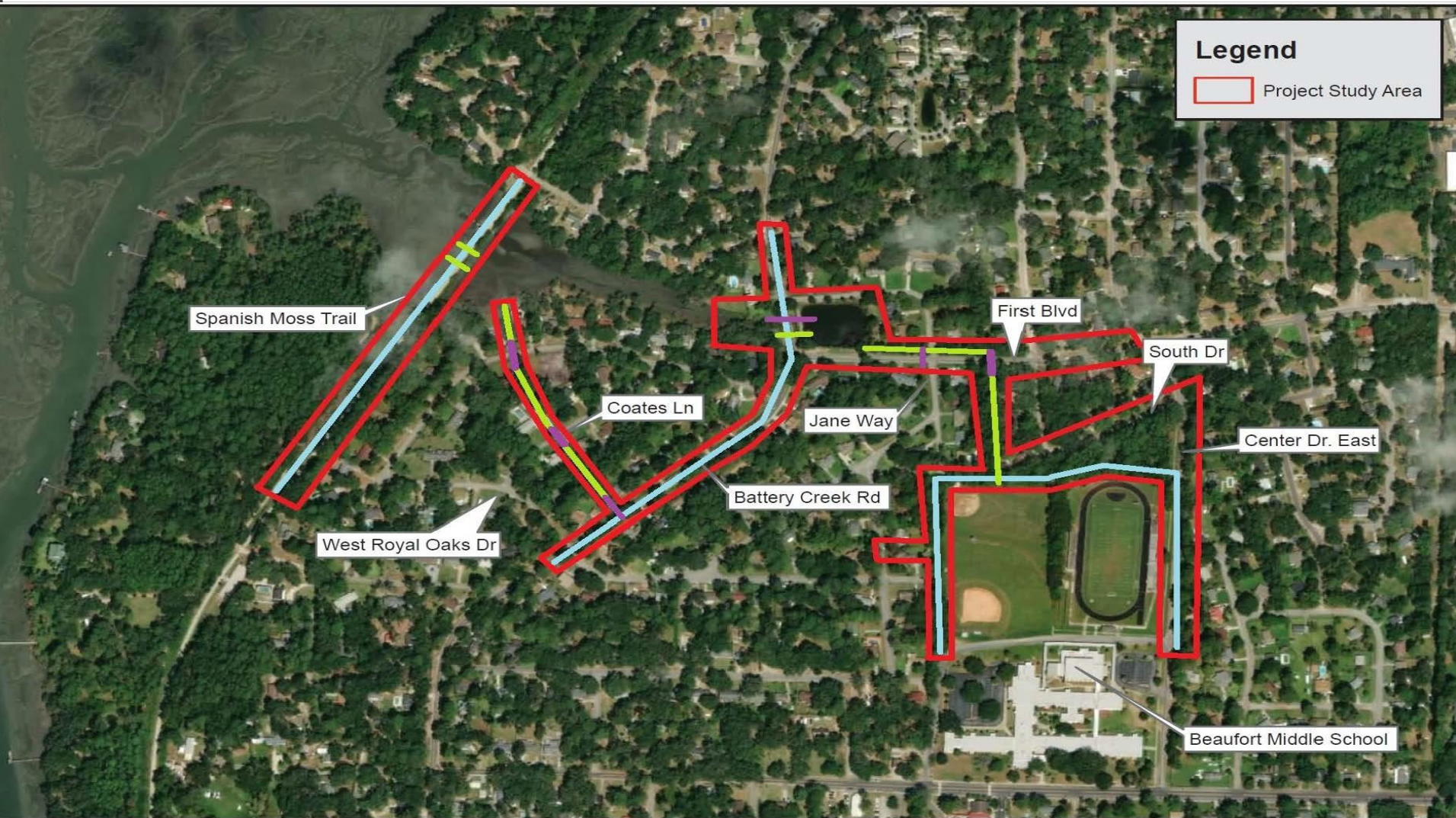
MOSSY OAKS AREA



BASIN I (DUCK POND) DEEP DIVE

- Six major components
 - Jane Way Ditch
 - West Royal Oaks Ditch
 - Spanish Moss Trail
 - Duck Pond
 - Outfall Control Structure
 - Upstream Culverts (multiple areas)
 - Battery Creek Road

DEEP DIVE – BASIN 1



Date:
8.10.2018
By:

INFRASTRUCTURE
CONSULTING & ENGINEERING

Figure 2: Aerial

Mossy Oaks Basin 1 Drainage
Beaufort County, SC

0 200 400 Feet



SPANISH MOSS TRAIL

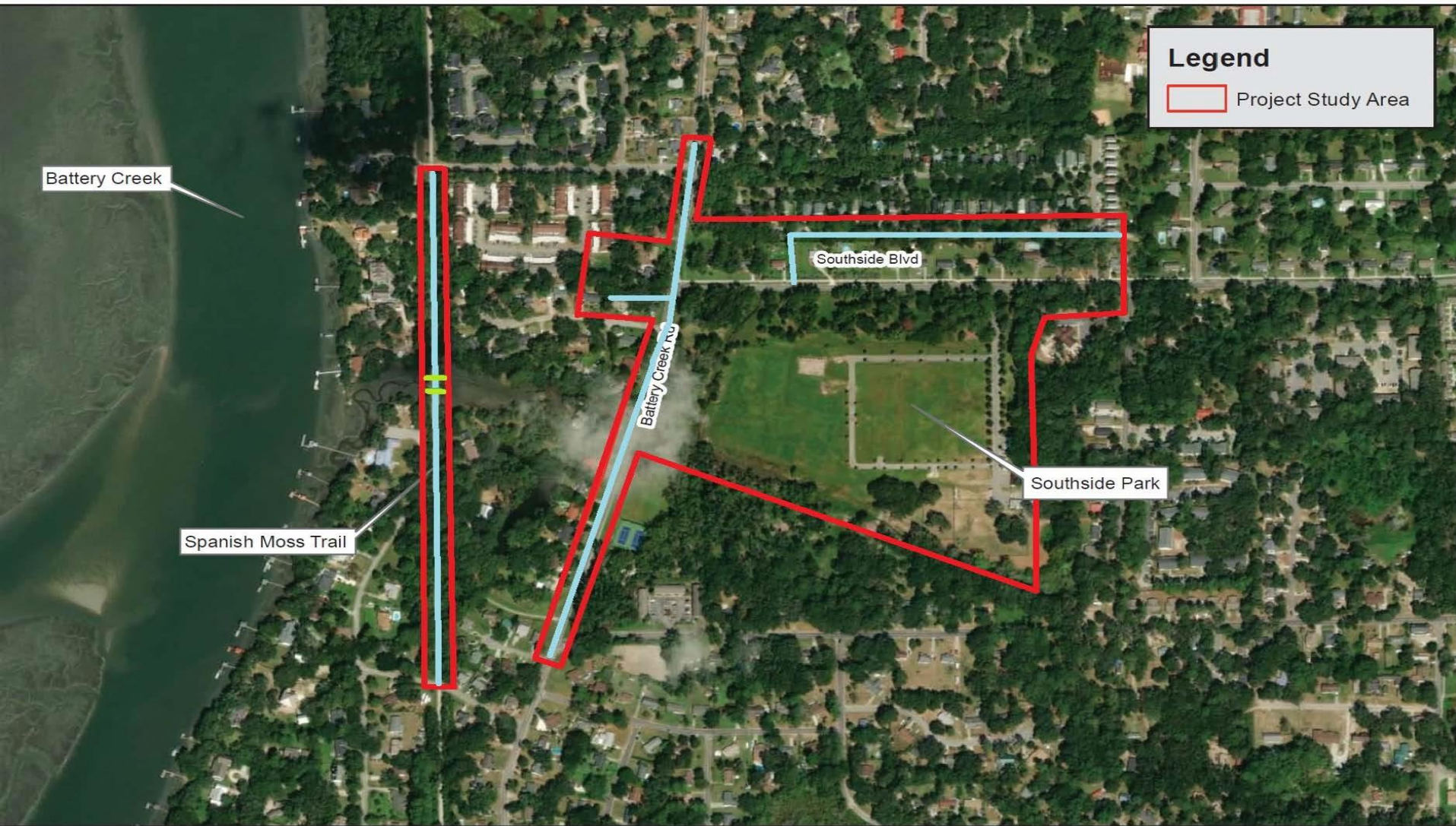
PROPOSED IMPROVEMENTS – FLAP GATES



BASIN II (S. SIDE PARK) DEEP DIVE

- Five major components
 - Broad St Ditch
 - Spanish Moss Trail
 - Southside Park flooding mitigation
 - Battery Creek Road

DEEP DIVE – BASIN 2



Date:
8.28.2018
By:

IE INFRASTRUCTURE
CONSULTING & ENGINEERING

Figure 2: Aerial

Mossy Oaks Basin 2 Drainage
Beaufort County, SC

0 200 400 Feet



MOSSY OAKS PROJECT TIMELINE & STATUS

• Grant award CDBG (\$1M)	June 2018	
• ACOE initial informal determination	Dec 2018	
• Received ACOE JD Report	Feb 2019	
• RIA Grant Awarded (\$500K)	May 2019	
• Jane Way Cleanout	June 2019	
• ACOE & OCRM Permits Submitted	Aug- Sept 2019	 8 Months
• Local Elected Officials Briefed	Oct 2019	
• Federal Elected Officials Staffs Briefed	Feb 2020	
• All permits received	Feb - Mar 2020	
• Publish Bids/SMT Flap Gates Ordered	April 2020	
• Close Bids/Award Contract	May 2020	
• Construction Commences	June 2020	
• Construction Completed	Dec 2020	
• Project Closeout	Jan 2021	

CONSTRUCTION PHASE PHILOSOPHY

- Aggressive Communication Strategy
 - Facebook, Text, Email, Neighborhood Walks
- Concurrent Construction Efforts
 - Most critical areas, ideally, first.
 - Delays & disruptions will occur
- Flexible work schedules
- Weekly meetings & routine updates (ala Boundary Street)

MOSSY OAKS ADJOINING BASIN TIE-IN

1. Mossy Oaks (1)
2. Johnny Morall (2)
3. Broad Street (4)
4. Hay Street (5)
5. Calhoun Street (8)
6. The Point (9)
7. Lafayette Street (6)
8. Allison Road (3)
9. Kings Ridge (7)
10. Twin Lakes (Comp)



Questions



Questions?

PROPOSED IMPROVEMENTS





CITY OF BEAUFORT

DEPARTMENT REQUEST FOR CITY COUNCIL AGENDA ITEM

TO: CITY COUNCIL **DATE:** 4/21/2020
FROM: City Manager, Bill Prokop
AGENDA ITEM
TITLE: City Council Strategic Plan - Draft
MEETING
DATE: 4/28/2020
DEPARTMENT: City Managers Office

BACKGROUND INFORMATION:

Strategic Plan being updated as a result of City Council Retreat held in February 2020.

PLACED ON AGENDA FOR: Discussion

REMARKS:

ATTACHMENTS:

Description	Type	Upload Date
Strategic Plan - DRAFT	Backup Material	4/24/2020
Strategic Plan Implementation Chart	Backup Material	4/24/2020

Vision: Ensure that the City of Beaufort offers its citizens broad economic opportunities; housing they can afford; a well-run government; and confidence in the community's preparedness for weather and climate related impacts. The City seeks this future while maintaining the diversity, authenticity, history, tourism, and balance between the built and natural environment for which our city is renowned. The City of Beaufort will support this vision with solid data.

Key Focus Area: Economic Development and Innovation

Strengthen and diversify the City's economy through partnerships and innovation to support and advance existing businesses, promoting balanced land use, supporting diverse tourism, and preserving the historic fabric and authenticity while providing the environment for diverse employment opportunities for our citizens.

Objective 1: Promote business prosperity and development success

Initiatives:

- a) Evaluate private and public assets for economic growth
- b) Evaluate environmental, municipal, and private constraints on economic growth
- c) Collaborate with CVB, BAHA, USCB, Merchants Association and all stakeholders to enhance and diversify tourism
- d) Support a vibrant downtown while engaging partners, the community, and businesses

Objective 2: Preserve our Authenticity

Initiatives:

- a) Application of the Beaufort Code for Balanced land-use mix for fiscal sustainability
- b) Leverage Beaufort 2030 to continue to influence the discussion about education
- c) Update the Milner report and the report on national register of historic places structures

Objective 3: Increase median incomes through recruiting business and industry

Initiatives:

- a) Partner with the Beaufort County Economic Development Corporation to prospect development
- b) Partner with BCECD on land transactions and development in Beaufort Commerce Park
- c) Partner with and support South Coast Cyber Center

Measuring Progress: Total taxable valuation of real property; Permitted non-residential construction value; median household income; percent of population below poverty level; unemployment rate; number of startups; average of occupied square footage in incubator/co-working space (BDC); total square footage available in incubator/co-working space; accommodation and hospitality tax collection rate; percent of population below poverty level; unemployment rate.

Key Focus Area: Safe and Vibrant City

Promote an inclusive community of engaged and diverse neighborhoods where people feel safe while enjoying a high quality of life.

Objective 1: Affordable Housing including workforce housing

Initiatives:

- a) Implement plan from Affordable Housing Task Force
- b) Work with landowners on developing economically viable multifamily housing
- c) Permit a wide range of housing types
- d) Conserve and reuse historic structures

Objective 2: Manage and encourage infill development

Initiatives:

- a) Promote projects in the core areas of the city
- b) Promote infill incentives

Objective 3: Provide accessible public facilities and spaces

Initiatives:

- a) Evaluate the continued update and replacement of park equipment (all parks)
- b) Complete connector for White Hall Park
- c) Complete city assumption of maintenance at White Hall Park
- d) Maintain and encourage neighborhood civic participation

Objective 4: Provide Strong Public Safety and Infrastructure Support

Initiatives:

- a) Maintain service level provisions for Police and Fire
- b) Continue to address deferred maintenance by Public Works
- c) Manage partnerships in Public Works and Downtown Operations for maintenance of the city
- d) Management of the stormwater infrastructure projects

Measuring Progress: crime prevention statistics; fire and emergency medical call statistics; fire and police personnel per resident; emergency personnel average daily staffing; percent of renters who are cost burdened; permit starts in core city districts; cost per acre of park maintenance; Rental units created/preserved; homeowner units created; structure rehabilitations performed; stormwater project starts and completions; Identifiable flooding events

Key Focus Area: Organizational Excellence

Foster a transparent, efficient organization of employees challenged to provide high quality, responsive and innovative services in an effective manner.

Objective 1: Engage Community Stakeholders

Initiatives:

- a) Establish a formal, repeatable training program, for board members, staff, and citizens. (Citizen boards and commissions academy)
- b) Build a digital dashboard to show performance measures
- c) Engage stakeholders at all stages of the planning process

Objective 2: Provide responsive and innovative services

Initiatives:

- a) Establish new hire customer service academy
- b) Recruit and retain a diverse, high-performing workforce

Objective 3: Transparency in City operations

Initiatives:

- a) Improve public awareness on how municipal government works and its responsibilities in decision making
- b) Continue live streaming of all boards, commissions, and public meetings (Solidifying the zoom-Facebook connection for enhanced public interaction).

Objective 4: Financial, infrastructure and planning sustainability

Initiatives:

- a) Include strategic plan in budget document annually
- b) Tie all capital purchases to identified initiatives in the strategic plan
- c) Efficiency in online payment receipt and processing
- d) Enterprise wide capture of data tied to projects in one place

Measuring progress: Establishment of and graduating from Citizens Boards and Commissions Academy; employee turnover rate; city staff demographics; access to city information - newsletter opens, website visits, live feed views; General Obligation Bond rating; fund balance, restricted fund balance, fund covenants met; parent data sets in enterprise software (munis) with complete child data points included

Key Focus Area: Growth and Natural Resources

Be a diverse and vibrant community that supports sustainable growth and preserves and protects our natural resources while planning for a changing future.

Objective 1: Facilitate unified and coordinated transportation planning

Initiatives:

- a) Continued participation in the Lady's Island planning process
- b) Focused economic development on the Hwy 170 corridor
- c) Evaluation of parking and shuttle service
- d) Connectivity study of pedestrian and bicycle routes

Objective 2: Manage growth boundaries

Initiatives:

- a) Evaluate private and public assets for growth
- b) Evaluate environmental, municipal, and private constraints on growth
- c) Determine commercial and residential focus areas

Objective 3: Manage annexation

Initiatives:

- a) Focus annexation efforts on parcels surrounded by city limits
- b) Focus annexation efforts on Tax District 100
- c) Expand delivery of services within the growth boundaries of the City

Objective 4: Plan for sea level rise - Interface with marshes and waterways

Initiatives:

- a) Protect and manage streams, watersheds and floodplains
- b) Discourage development in hazard zones
- c) Actively engage in sea level rise discussion, planning, and actions
- d) Develop mitigation and implementation strategies

Measuring progress: Identify number of waterfront/marsh front lots; Identify and actively track all septic tanks in the corporate limits of the city; track doughnut hole annexations and annexations in tax district 100; report service delivery in all departments by tax districts

Beaufort Strategic Plan 2020-2022 – Implementation Plan

Key Focus Area	Objective 1	Timeline	Resources Needed	Status
Economic Development and Innovation Staff assigned:	Promote business prosperity and development success Current Initiatives: 1. BCEDC spec building in commerce park Origin: BCEDC and City Council/Manager collaboration. 2. Upfit of second phase of BDC Base Camp Origin: City of Beaufort Strategic plan 2019-2021	Contract currently with City Manager 4/17/2020 RFP prep in City Administration Offices		Active Active
	New Initiatives: 1. Evaluate Private and Public Assets for Economic Growth Origin: Strategic Planning Retreat 2020 2. Evaluate Environmental, Municipal, and Private Constraints on Economic Growth Origin: COB Office of Community and Economic Development - Comprehensive Plan Prep 3. Collaborate with CVB, BAHA, USCB, Merchants Association and all stakeholders to enhance and diversify tourism 4. Support a vibrant downtown while engaging partners, the community, and businesses			Active Active Active
Measuring Progress: Total taxable value of real property; median household income; average of occupied square footage in incubator/co-working space (BDC); total square footage available in incubator/co-working space				